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J-SCOPE

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Armed Forces Tribute

Clinton, Cohen commemorate 50 years of chairmen

By Jim Garamone

American Forces Press Service

FORT MYER, Va. — President Clinton thanked the 14 men who have served as chairman of the Joint Chiefs of Staff at an Aug. 9 Armed Forces Tribute ceremony here.

The ceremony marked the 50th anniversary of the establishment of the chairmanship. Five former chairmen joined current chairman Army Gen. Henry Shelton at the ceremony.

Clinton asked the audience to remember what the world was like when General of the Army Omar Bradley became the first chairman in 1949.

"It was a new job," Clinton said. "It was clearly overwhelmingly preoccupied with the onset of the Cold War and the need to defend Europe. But soon after Bradley was summoned

"This institution has worked because the people who are part of it did what they were required to do in times of crisis. And our country should be very grateful to all of them."

President Clinton

to assume the job, war broke out in Korea. So he had not only to defend Europe, but also to defend freedom in South Korea, and fulfill the job description to coordinate the services and also to coordinate with the State Department and the White House."

Clinton said the job was tough, but Bradley and his 13 successors have found a way to perform the duties and provide wise and honest counsel to the secretary of defense and president. He said there comes a time in the service of every president when that advice is crucial.

"Very often it is the last thing in the world

you want to hear, because he will either tell you that you really can't achieve the objective you want to achieve for the price you're willing to pay, or that you have to do something that you'd rather go to the dentist without Novocain than do," Clinton said. "I can tell you that, without exception, every time a chairman of the Joint Chiefs has had to do that to me, he has done it. He has served our country well; he has served the president well; he has served the military and the men and women in uniform well.

"This institution has worked because the

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On the cover

A soldier from the 3rd Infantry (the Old Guard) Division in a 1950's era airman's uniform places a campaign streamer on the Navy during an Armed Forces Tribute Monday at Fort Myer to commemorate the 50th anniversary of the chairmanship. Honor guards from each service participated in the event along with the Air Force and Marine Corps bands. Photo by Mamie Burke.

people who are part of it did what they were required to do in times of crisis. And our country should be very grateful to all of them.”

Clinton used the occasion to call on the Senate to hold hearings on the Comprehensive Test Ban Treaty. The treaty bans all nuclear weapons tests. He said four former chairmen, as well as Shelton, have called for ratification.

“This will strengthen national security not only of the United States, but of people around the world,” he said. “[The treaty] will help the new chairs of the Joint Chiefs of Staff in the future not only prepare for war, but to avoid it.”

The chairman advises the civilian leadership and, as the most senior uniformed military person, represents the interests of service members. The caliber of U.S. military personnel has never been higher, Clinton said.

“As we approach a new century, we can be proud, indeed never prouder, of our men and women in uniform,” he said. He pointed to



Photo by Mamie Burke

From left to right, Adm. Thomas H. Moorer, Air Force Gen. David C. Jones, Army Gen. John W. Vessey Jr., Adm. William J. Crowe Jr. and Army Gen. John M. Shalikashvili, join Clinton, Shelton, and Cohen, in the Pass in Review Ceremony. Alma Powell (not pictured) represented her husband, Army Gen. Colin L. Powell.

the stellar record of those who fought in Operation Allied Force. He called that campaign remarkable, but cautioned Americans not to indulge in the illusion that U.S. airmen could ever again fly more than 30,000 sorties without combat casualties.

“We know that not every con-

flict will be like Kosovo. Not every battle can be won from the air,” he said.

Defense Secretary William S. Cohen thanked all the men who served as chairman. He called the chairman’s position the “hinge” upon which two of America’s most sacred principles survive: “A mili-

tary that understands and abides by the will of the citizens it is sworn to serve, and a citizenry that understands and appreciates the insights and sacrifices of its military,” Cohen said.

He said every chairman is “part soldier, part statesman, part symbol.”

Since Congress amended the National Security Act and established the chairmanship, more than 150 campaign streamers, representing military actions U.S. service members participated in, have been added to the service flags.

As a narrator gave the history of the 14 chairmen and their contributions, service members dressed in period uniforms added the streamers to the flags from each branch of the service.

Shelton welcomed his predecessors in office and quoted from the Bible, “Where there is no vision, the people perish,” he said. “I’m proud to walk in the footsteps of these men.”

Hamre praises Joint Staff Y2K Task Force



Photo by Tech. Sgt. Anne Proctor

Dr. John J. Hamre, Deputy Secretary of Defense (center), thanks Rear Adm. Robert F. Willard, Joint Staff Y2K Task Force Leader (center right) and members of the Y2K Task Force Monday for their accomplishments. The task force has operationalized Y2K; ensured strategic national mission accomplishment; trained commander-in-chief, service and agency representatives; published guidance; as well as planned and executed an unprecedented number of operational exercises in a short period.

Chairman initiates organizational assessment of Joint Staff

Logistics Management Institute will look for opportunities to increase efficiency, quality of life

From the Directorate of Management

Gen. Henry H. Shelton, Chairman of the Joint Chiefs of Staff, recently approved a contract with Logistics Management Institute to conduct an organizational assessment of opportunities for increased efficiencies on the Joint Staff.

The analysis, under sponsorship of the Director of the JS, should reveal ways the staff can improve its effectiveness and just as importantly, the quality of life of those who work on the staff.

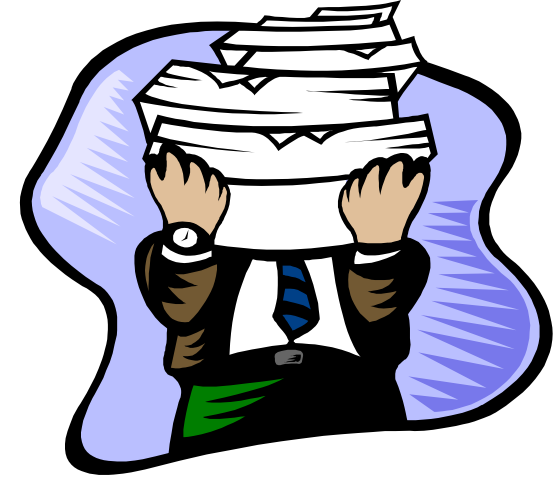
Mr. Ron Lind of LMI briefed the DJS and the J-Directors on how they would conduct the study, which began July 26. Based on the chairman's initial guidance, LMI will focus their efforts in nine areas:

- ☑ Staff functions that should be added, eliminated or modified to achieve effectiveness and efficiency while reducing redundancy
- ☑ Staff functions which should be outsourced or privatized
- ☑ Staff functions which should be decentralized to the services, commander-in-chiefs,

and Office of the Secretary of Defense

- ☑ Staff functions which should be centralized at JCS
- ☑ Improving internal and external suspense system
- ☑ Establishing and improving JS metrics system to measure progress and ensure accountability
- ☑ Improving JS internal communications flow
- ☑ Changing staff action processes to:
- ☑ Improve communications and coordination between staff sections
- ☑ Eliminate redundancy of effort
- ☑ Achieve organizational effectiveness and efficiency
- ☑ Improving JS manning activities

Lind said, "The goal is to obtain a comprehensive, independent assessment and high quality, practical recommendations and solutions that can be implemented." Most importantly, he emphasized the assessment is not a manpower-cutting drill, a major reorganization exercise or an evaluation of defense policies or programs.



JS members will be key participants in the assessment, with both formal and informal in-progress reviews conducted frequently during the next six months. An Assessment Working Group involving representatives of the J-Directorates has already been formed with the membership coming primarily from the O-6 Integrated Working Group. The LMI consultants will conduct extensive interviews over the next several weeks and gather workload data about staff members.

Updates of the assessment will be published in the J-Scope.

Military security forces detail praised



Air Force members of the Military Security Forces detail, Directorate of Management, were recognized for their service to the Joint Staff July 29. Air Force Maj. Gen. Garry R. Trexler, Vice Director, Joint Staff, presented the members with end-of-tour decorations. From left to right, back row: Tech. Sgt. Johnnie Fryer, Staff Sgt. James Boyle, Tech. Sgt. Thomas Uzzel, Master Sgt. Dave Beniot, staff sergeants Bernard Hodges, Torrey Glass, Tony Pesson, Christopher King Sam McPherson, and Jacke Pullen; and front row: Master Sgt. Ed Madden, Tech. Sgt. Dan Coday, Master Sgt. Harold Hutchinson, and staff sergeants Lori Fox, Bradley, Schaade, and Traci Williams



Ruby Wilkins retires after 33 years of civil service

Air Force Brig. Gen. Theodore W. Lay, J-5 Deputy Director Politico-Military Affairs, Asia Pacific/Middle East (left), presents the Chairman of the Joint Chiefs of Staff Joint Meritorious Civilian Service Award to Ruby Wilkins, secretary for the Chief, Forces Division, J-8 Force Structure, Resources and Assessment Directorate, during a retirement ceremony July 28. Wilkins' award citation said, "Over the course of 33 years of dedicated service to the nation, Ms. Wilkins provided continuity, stability, and a wonderfully sense of humor for every individual she interacted with, regardless of their position."

News briefs

Kings Dominion salutes CPOs

Paramount Kings Dominion amusement park salutes chief petty officers Sept. 4. The event is open to all active duty, reserve, retired service members and friends. Tickets are \$17.50 and each ticket redeems a contribution to the Navy Chiefs and CPO scholarship fund. Also, the Master Chief Petty Officer of the Navy and Fleet and Force master chiefs will conduct a chief petty officer roundup, noon, at the Kingswood Amphitheater.

For more information or to attend, call Chief Petty Officer Douglas Wright at 697-3136.

New training trends seminar

A training seminar "Formulating a New Educational Training

Agenda," is offered Sept. 8-9, 8 a.m. to 4 p.m., at the Office of the Secretary of Defense Training Center in Roslyn. The seminar is presented by Dr. Marvin Kopit and it will provide exposure to current research and trends in education and the implications for curriculum and program development in the future. There is no cost for DOD organizations and DD Form 1556 will be provided the first day of class. The seminar is open to military and civilian leaders.

To register, call Kopit at (703) 588-8152.

USO job fair at Spates Hall

The Joint Employment Transition Services and the USO of Metropolitan Washington will sponsor a job fair Aug. 27 from 10 a.m. to 2 p.m. at Spates Hall, Fort Myer. Members of all services are invited

to attend. For more information, call Dale Jovero or Dawn Ruth at (703) 696-2552.

Pentagon AFSA chapter meets

The Pentagon Chapter of the Air Force Sergeants Association (#300) holds a general membership meeting Aug. 19, 3 p.m. at the Bolling AFB community center. Pay and benefits and Congressional updates will be discussed. For more information, call Air Force Staff Sgt. Angela Coyle, Chapter President at (202) 767-0450.

Toastmasters meet on Tuesdays

People interested in improving their public speaking skills can meet with the 5-Star Toastmasters, Tuesdays, 5:30 p.m. in the Office of the Secretary of Defense conference

room (1E801) in the Pentagon. Toastmasters is an international, nonprofit organization that helps its members communicate, listen and lead better.

For more information, call Carl Sabath at (703) 692-8113.

Housing office reduces hours

The Bolling Housing Office is experiencing a critical manpower shortage during its busiest time of the year. To ensure customers get timely and efficient services, the office will close one hour early. Until further notice, the office hours will be Monday, Wednesday, Thursday, and Friday from 8 a.m. to 3 p.m. Hours on Tuesday are from 8 a.m. to 2:30 p.m. The Bolling Housing Office apologizes for any inconvenience and thanks customers for their patience.

J-Scope feedback

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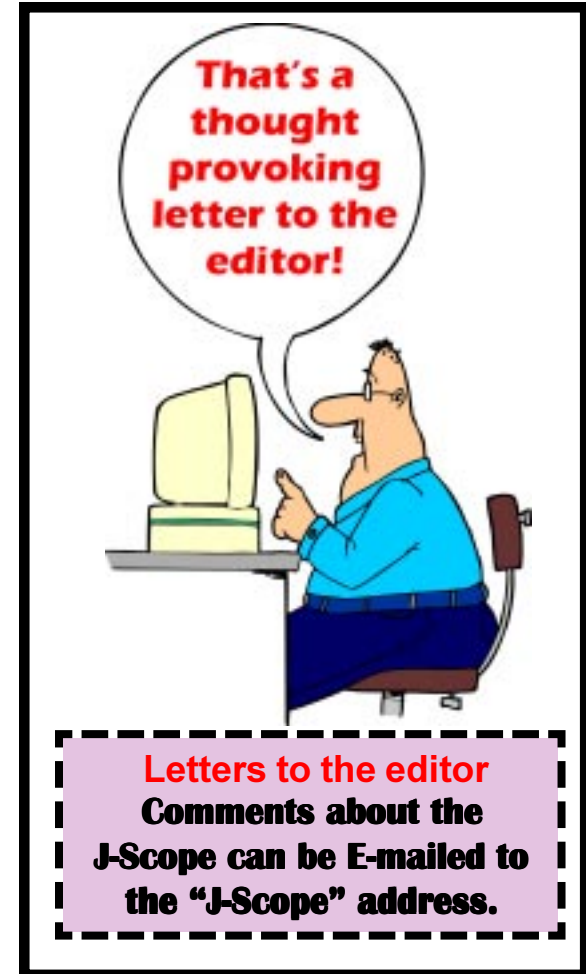




Photo by Tech. Sgt. Anne Proctor

Retirement

Army Gen. Henry H. Shelton, Chairman of the Joint Chiefs of Staff (left) presents the Defense Meritorious Service Medal to Air Force Senior Master Sgt. Mamie Burke, OCJCS photographer, during a retirement ceremony July 30. Her guests included her husband, retired Air Force Master Sgt. James P. Burke; son, James; and nearly 20 immediate family members. Burke retires after 26 years of service and in addition to her ceremony, she renewed her wedding vows with her husband.



Photo by Air Force Master Sgt. Michael Martin

Retirement

Air Force Maj. Gen. John W. Brooks, J-4 Logistics Vice Director (left), presents the Defense Superior Service Medal to Army Maj. Gen. Howard T. Mooney, J-4 Deputy Director for Logistics Readiness, during a retirement ceremony July 30. His guests included his wife, Jane; daughters, Lauren and Andrea; and son, Brian. Mooney retires after 35 years of service.



Photo by Air Force Master Sgt. Kerry Dugue

Promotion

Air Force Lt. Col. Ken Merchant, Executive Officer to the Pacific Air Forces Commander (left), promotes Air Force Capt. Devin P. Swallow, J-8 Strike Warfare Assessment Division, to the rank of major during a ceremony July 29. Swallow's wife, Tina, helped pin on the rank. His other guests included his daughter, Adrienne; and sons Jordan, Jacob, and Ethan.



Photo by Air Force Master Sgt. Kerry Dugue

Farewell

Air Force Lt. Gen. Frank B. Campbell, J-8 Force Structure, Resources and Assessment Director (left), presents the Defense Distinguished Service Medal to Rear Adm. Martin J. Mayer, J-8 Vice Director, during an end-of-tour ceremony July 30. His guests included his wife, Nancy, and daughter and son-in-law, Jenny and Vova.

J-Scope Classified Ads

are available without regard to race, color, religion, sex, national origin, age, marital status, or any other nonmerit factor of the user or patron. Classifieds are printed in this publication in accordance with DoD Instruction 5120.4.

Submitting Classified Ads

Joint Staff active duty and civilian personnel are eligible to advertise a one-time sale of personal items, no longer than 20 words in length.

Only one submission is allowed per family per week and should include sponsor's name, duty section, duty and home phone number. The ads only include a person's home phone number.

Please indicate what section the ad should be in -- autos or boats for sale, miscellaneous, yard or garage sale, car pool, houses for sale, or roommate wanted. Send ad submissions via E-mail to the "J-Scope" address by 4:30 p.m. Tuesday each week, or drop off at Public Affairs, Room 2E839. Ads will run only once and must be renewed by E-mail each week.

For rent

Town house. Three-level, 2,000 square feet, 1 car garage, inside the Beltway. Three bedrooms, family room and fireplace. Off Duke Street near Landmark, across from Home Depot. Includes community pool, 3-minute walk to express bus directly to Pentagon. One mile to Metro at Van Dorn Street (Blue Line) Available Sept. 1, \$1,450 a month. Call (703) 619-9630.

Miscellaneous

Roommate wanted. Perfect apartment for a geographical bachelor. One half of a 2-bedroom apartment in Crystal City, 1-mile to Pentagon, 1-minute walk to Metro stop, Pentagon shuttle directly across the street. Great view of the airport and monuments. Fully furnished, security, underground parking. Available immediately. Call (703) 521-8383.

Aquarium. 20-gallon, complete with all equipment: air pump, heater, etc. Includes stand, assorted plants, vacuum cleaning system and water test kit. New \$195, sell for \$95. Call (703) 490-4743.

Drafting table. White melamine surface with black tubular frame. Adjustable height and

tilt with stool and work lamp for \$75. Call (703) 490-4743.

Bed. Twin box spring, mattress, and frame, \$80. Call (703) 490-4743.

Sewing machine. Industrial CONSEW 250 machine for heavy fabric, upholstery or leather, \$350. Call (703) 490-4743.

Football tickets. Redskins tickets for pre-season games: Aug. 20, Buffalo Bills, 2 tickets; Sep. 3, Tampa Bay Buccaneers, 2 tickets. Seats are on the 45 yard line, lower level, Redskin side, first row off concourse level. Tickets are \$60 each plus \$10 for parking. Call (703) 670-0753.

Dryer. Full-size Kenmore dryer, works fine, \$125. Delivery negotiable. Call (703) 426-9380.

Disney pass. One Walt Disney MGM Studios 1-day pass. No expiration date. MWR Pentagon cost is \$40, gate cost is \$44, asking \$35. Call (703) 503-0581 anytime.

Autos

1995 Ford Explorer XLT. Excellent condition. Only 55,500 miles, 2WD, 4DR, auto transmission, power air, steering,

brakes, alloy wheels, CD player and more.
\$13,700. Call (703) 968-8175.

1995 Camaro. Excellent condition. 35,000 miles, automatic transmission, plum color. \$12,000 OBO. Call (703) 239-1262.

1976 Mustang. Excellent condition, automatic transmission, power steering, brakes, Sony tape deck, black vinyl roof, silver green color. Asking \$5,000. Call (703) 243-2352

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Spotlight



Photo by Tech Sgt Anne Proctor

Name: Army Capt. Tom Artis

Organization: OCJCS Public Affairs

Duty title: JCS Intern

Time in service: 15 years

Hometown: Chicago, Ill.

Family: Wife, Gail; daughters, Shona, Alike, and Ivry

Hobbies: Fishing, basketball, carpentry

Most embarrassing moment: This happens so rarely, I can't think of one.

Favorite duty station: Fort Lewis, Wash.

Career Highlights: Assuming command of a Paladin firing battery

Each directorate of the Joint Staff has one or more individuals assigned the additional duty of Unit Public Affairs Representative or UPAR. The UPAR's job is to help tell the story for that organization by reporting news about unit and individual activities and achievements to the J-Scope. UPARs also process Hometown News Release forms, assist with publicity for special events, and identify story ideas for future publication.

Contact your assigned UPAR if you have a story to tell, have won an award, been promoted, or need to publicize a special event.

UPAR quick reference list

<u>Unit</u>	<u>Name</u>	<u>Phone</u>
DOM	Air Force Master Sgt. Eric M. Harrell	695-2000
J-1	Army Lt. Col. Kerry C. Allen	697-9644
J-2	Air Force Tech. Sgt. Michael Saultzman	697-9773
J-3	Army Sgt. 1st Class Paula E. Davis	695-8116
J-4	Navy Petty Officer 3rd Class Greg Hahn	697-1018
J-5	Army Lt. Col. C.T. Taylor	697-3794
J-6	Air Force Master Sgt. Vincent R. Johnson	695-7879
J-7	Air Force Senior Master Sgt. Rick Haney	695-7920
J-8	Air Force Master Sgt. Kerry G. Dugue	695-5632

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Editorial Staff

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Maj. Larry Cox

Editor

Tech. Sgt. Anne M. Proctor

Graphics

**Army Visual Information Center
Joint Visual Information Services**

parting Shot

Graves uncovered in Kosovo

Army Staff Sgt. Raymond Gonzalas and his team from 1st Battalion, 7th Field Artillery, joined forces Aug. 4 with some local residents in the town of Fshat I Vjeter, Kosovo to uncover a mass grave site. The bodies of four Albanians missing for three months were found in a septic tank at the end of a row of homes



Photo by Army Spec. Daniel Ernst